## UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549 FORM 10-Q

(X) Quarterly Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

For Quarterly Period Ended January 31, 1996
( ) Transition Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

For the transition period from $\qquad$ to $\qquad$

Commission File Number 1-8597

The Cooper Companies, Inc.
(Exact name of registrant as specified in its charter)

## Delaware

(State or other jurisdiction of incorporation or organization)

94-2657368
(I.R.S. Employer

Identification No.)
6140 Stoneridge Mall Rd., Suite 590, Pleasanton, CA 94588
(Address of principal executive offices) (Zip Code)

Registrant's telephone number, including area code
(510) 460-3600

One Bridge Plaza, Fort Lee, New Jersey 07024
(Former address of principal executive offices) (Zip Code)
Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

```
Yes X No
```

Indicate the number of shares outstanding of each of issuer's classes of common stock, as of the latest practicable date.

Common Stock, $\$ .10$ par value
Class

11,649,328 Shares
Outstanding at
February 29, 1996

## INDEX

## Page No.

PART I. FINANCIAL INFORMATION
Item 1. Financial Statements
Consolidated Condensed Statement of
Income - Three Months Ended
January 31, 1996 and 1995

Consolidated Condensed Balance Sheet January 31, 1996 and October 31, 19954

Consolidated Condensed Statement
of Cash Flows -- Three Months
Ended January 31, 1996 and 19955
Notes to Consolidated Condensed Financial Statements

Item 2. Management's Discussion and Analysis of
Financial Condition and Results of Operations8
PART II. OTHER INFORMATION
Item 6. Exhibits and Reports on Form 8-K ..... 13
Signature ..... 14
Index of Exhibits

PART I. FINANCIAL INFORMATION
Item 1. FINANCIAL STATEMENTS THE COOPER COMPANIES, INC. AND SUBSIDIARIES Consolidated Condensed Statement of Income
(In thousands, except per share figures) (Unaudited)

|  | Three Months Ended January 31, |  |
| :---: | :---: | :---: |
|  | 1996 | 1995 |
| Net sales of products | \$13, 554 | \$12,718 |
| Net service revenue | 8,695 | 10,492 |
| Net operating revenue | 22,249 | 23,210 |
| Cost of products sold | 4,141 | 4,232 |
| Cost of services provided | 9,146 | 10,104 |
| Selling, general and administrative expense | 6,759 | 6,615 |
| Research and development expense | 277 | 1,067 |
| Amortization of intangibles | 227 | 212 |
| Income from operations | 1,699 | 980 |
| Credit for settlement of disputes, net | 167 | 328 |
| Interest expense | 1,294 | 1, 090 |
| Other income, net | 105 | 125 |
| Income before income taxes | 677 | 343 |
| Provision for income taxes | 25 | 68 |
| Net income | \$ 652 | \$ 275 |
| Net income per common share | \$ 0.06 | \$ 0.02 |
| Average number of common shares outstanding | 11,707 | 11,592 |

See accompanying notes.

```
THE COOPER COMPANIES, INC. AND SUBSIDIARIES
    Consolidated Condensed Balance Sheet
(In thousands)
                            (Unaudited)
```

January 31,
1996

1996
October 31, 1995

## ASSETS

Current assets:
Cash and cash equivalents
Trade receivables, net
Inventories
Other current assets
Total current assets
Property, plant and equipment at cost
Less, accumulated depreciation and
amortization
Intangibles, net:
Excess of cost over net assets acquired
Other

Other assets

LIABILITIES AND STOCKHOLDERS' EQUITY (DEFICIT)

## Current liabilities:

Borrowings under line of credit
Current installments of long-term debt
Accounts payable
Employee compensation, benefits and severance
Other accrued liabilities
Accrued income taxes
Total current liabilities
Long-term debt
Other noncurrent liabilities
Total liabilities

Stockholders' equity (deficit):
Common stock, $\$ .10$ par value
Additional paid-in capital
Translation adjustments
Unamortized restricted stock award
compensation
Accumulated deficit
Total stockholders' equity (deficit)

| 1,708 | 1,025 |
| :---: | :---: |
| 831 | 2,288 |
| 5,753 | 5,730 |
| 4,713 | 6,978 |
| 9,873 | 13,596 |
| 9,987 | 9,996 |
| 32,865 | 39,613 |
| 44,575 | 43,490 |
| 8,942 | 10,638 |
| 86,382 | 93,741 |


| 1,165 | 1,158 |
| :---: | :---: |
| 183,952 | 183,840 |
| (350) | (333) |
| (44) |  |
| $(185,762)$ | $(186,414)$ |
| $(1,039)$ | $(1,749)$ |
| \$ 85,343 | \$ 91,992 |

THE COOPER COMPANIES, INC. AND SUBSIDIARIES Consolidated Condensed Statement of Cash Flows
(In thousands)
(Unaudited)

| Net cash used by operating activities | \$ $(7,834)$ | \$(5, 008) |
| :---: | :---: | :---: |
| Cash flows from investing activities: |  |  |
| Cash from sales of assets and businesses | 16 | 78 |
| Sales of temporary investments, net | 1 | 37 |
| Cash from Progressions settlement, recorded as a reduction to goodwill | 167 | - |
| Purchases of property, plant and equipment | (398) | (341) |
| Net cash used by investing activities | (214) | (226) |
| Cash flows from financing activities: |  |  |
| Proceeds from line of credit, net | 683 | - |
| Proceeds from long-term note | 1,336 | - |
| Payments of long-term debt | $(1,571)$ | (416) |
| Proceeds from exercise of warrants | 73 | - |
| Net cash provided (used) by financing activities | 521 | (416) |
| Net decrease in cash and cash equivalents | $(7,527)$ | $(5,650)$ |
| Cash and cash equivalents - beginning of period | 11,207 | 10,320 |
| Cash and cash equivalents - end of period | \$ 3,680 | \$ 4,670 |
| Cash paid for: |  |  |
| Interest | \$ 917 | \$ 916 |
| Income taxes | \$ 34 | \$ 53 |

```
    THE COOPER COMPANIES, INC. AND SUBSIDIARIES
Notes to Consolidated Condensed Financial Statements
    (Unaudited)
```


## Note 1. General

The Cooper Companies, Inc. and its subsidiaries (the "Company") develop, manufacture and market healthcare products, including a range of hard and soft daily, flexible and extended wear contact lenses and diagnostic and surgical instruments and accessories. The Company also provides healthcare services through the ownership of psychiatric facilities, by providing outpatient and other ancillary services and, through May 1995, the management of other psychiatric facilities.

During interim periods, the Company follows the accounting policies set forth in its Annual Report on Form 10-K filed with the Securities and Exchange Commission. Readers are encouraged to refer to the Company's Form 10-K for the fiscal year ended October 31, 1995 when reviewing this Form 10-Q. Quarterly results reported herein are not necessarily indicative of results to be expected for other quarters.

In the opinion of management, the accompanying unaudited consolidated condensed financial statements contain all adjustments necessary to present fairly the Company's consolidated financial position as of January 31, 1996 and October 31, 1995 and the consolidated results of its operations and its consolidated cash flows for the three months ended January 31, 1996 and 1995. With the exception of certain adjustments discussed in Part I, Item 2 under "Settlement of disputes, net," such adjustments consist only of normal and recurring adjustments.

Note 2. Inventories
Inventories are stated at the lower of cost, determined on a first in, first out or average cost basis, or market.

The components of inventories are as follows:

| January 31, | October 31, <br> 1996 |
| :---: | :---: |
|  | (In thousands) |,

```
            THE COOPER COMPANIES, INC. AND SUBSIDIARIES
Notes to Consolidated Condensed Financial Statements
                        (Unaudited)
```

Note 3. Long-Term Debt
Long-term debt consists of the following:

| $\begin{gathered} \text { January } 31 \\ 1996 \end{gathered}$ | $\begin{gathered} \text { October } 31 \\ 1995 \end{gathered}$ |
| :---: | :---: |
| (In thousands) |  |
| \$24,678 | \$24,816 |
| 9,216 | 9,215 |
| 11,175 | 9,889 |
| 0 | 1,458 |
| 337 | 400 |
| 45,406 | 45,778 |
| 831 | 2,288 |
| \$44,575 | \$43,490 |

The outstanding principle of the HGA Industrial Revenue Bonds of $\$ 1.3$ million was repaid on December 29, 1995, and the amount was rolled into the HGA term loan due August 1997.

Note 4. Subsequent Event
On February 13, 1996, the Company announced that its CooperSurgical unit had signed a letter of intent to acquire Unimar, Inc., a leading provider of specialized disposable instruments for gynecology. Unimar offers products to obtain endometrial tissue for infertility evaluation and the diagnosis of cancer and its precursors, cytological sampling, uterine control during tubal ligation and minimally invasive laparoscopy.

The acquisition has been approved by the Company's Board of Directors. Final closing is subject to execution of a definitive acquisition agreement and satisfactory completion of due diligence.

The terms of the proposed acquisition were not announced.

THE COOPER COMPANIES, INC. AND SUBSIDIARIES
Item 2. Management's Discussion and Analysis of Financial
Condition and Results of Operations

References to Note numbers below are references to the Notes to Consolidated Condensed Financial Statements of the Company located in Item 1. herein.

## CAPITAL RESOURCES \& LIQUIDITY

The Company's financial condition stabilized significantly in fiscal 1995 and this trend continued as the Company recorded a $73 \%$ improvement in operating income, to $\$ 1.7$ million in the first quarter of $1996 \mathrm{~V} . \$ 980$ thousand in the first quarter of 1995. As expected, $\$ 7.8$ million of cash was used by operating activities in the first quarter. The primary uses of cash in the first quarter included payments of $\$ 4.4$ million associated with the settlement of certain disputes, payments totaling $\$ 2.0$ million to fund fiscal 1995 entitlements under the Company's annual bonus plans and increased investments in receivables and inventory of approximately $\$ 2.1$ million in the aggregate. The $\$ 1.5$ million increase in receivables occurred primarily at Hospital Group of America ("HGA"), where a shift in payor mix resulted in a larger percentage of revenue being generated from typically slower-paying state agencies. The $\$ 600$ thousand increase in inventory, which occurred primarily at CVI, was required to provide adequate inventory levels for anticipated increased sales of existing products in succeeding quarters and the future launch of new products. The Company currently anticipates that operating cash flows of its existing businesses will be positive for the remaining nine months of fiscal 1996, and that cash requirements for operating activities will be met through cash generated by its established operating businesses in concert with the financing arrangements currently in place.

The Company is evaluating various acquisition opportunities which, if consummated, would be funded by a combination of cash then on hand, financing vehicles now in place and other methods of raising additional capital currently being explored.

RESULTS OF OPERATIONS
Three Months Ended January 31, 1996 Compared with Three Months Ended January 31, 1995.

NET SALES OF PRODUCTS: Net sales of products increased by $\$ 836$
thousand or 7\%.
CooperVision, Inc. ("CVI")
CooperSurgical, Inc. ("CSI")
CooperVision Pharmaceuticals,
Inc. ("CVP")

| Three Months EndedJanuary 31, |  | \% |
| :---: | :---: | :---: |
|  |  | Increase (Decrease) |
| (In Thousands) |  |  |
| \$10, 070 | \$ 9,322 | 8\% |
| 3,484 | 3,380 | 3\% |
| - | 16 | N/A |
| \$13,554 | \$12,718 | 7\% |

THE COOPER COMPANIES, INC. AND SUBSIDIARIES<br>Item 2. Management's Discussion and Analysis of Financial<br>Condition and Results of Operations

Net sales of CVI increased both domestically and in Canada. The primary contributors to the growth included increased sales of the Preference'r' spherical product line and the Preference Toric'tm' product line, which grew by approximately $73 \%$ in the aggregate over the comparable three-month period. Sales of toric lenses to correct astigmatism, CVI's leading product group, grew $24 \%$ during the first quarter and now account for approximately one-half of its sales. These increases were partially offset by anticipated decreases in sales of more mature product lines.

Net sales of CSI increased in the first quarter 1996 v . the first quarter 1995 in its gynecology product lines (which include LEEP'tm' instruments) by approximately 15\%; the increase was offset primarily by reduced sales of endoscopy and other nonstrategic products. CSI's sales mix continued to shift toward its gynecology product line, which now accounts for $75 \%$ of its sales.

NET SERVICE REVENUE: Hospital Group of America, Inc.'s ("HGA") net service revenue consists of the following:

| $\begin{gathered} \text { Three Mc } \\ \text { Janı } \\ 1996 \end{gathered}$ | 1995 | \% <br> Increase (Decrease) |
| :---: | :---: | :---: |
| (In Thousands) |  |  |
| \$ 8,695 | \$ 9,992 | (13\%) |
| - | 500 | N/A |
| \$ 8,695 | \$10, 492 | (17\%) |

Net patient revenue for the first three months of 1996 decreased by $\$ 1.3$ million or $13 \% \mathrm{v}$. the first three months of 1995. Late in the first quarter 1996, a transition of the medical staff began at Hampton Hospital as a result of the settlement of a dispute with a physician group that formerly staffed it. Before the changeover period, Hampton's revenue declined significantly. Further, poor weather reduced admissions and outpatient visits throughout HGA during the quarter. Also, revenue continues to be pressured by the current industry trend towards increased managed care, which results in decreased daily rates and declines in average lengths of stay. Management is endeavoring to mitigate those pressures by increasing the number of admissions to its hospitals, and by providing outpatient and other ancillary services. Revenue in January improved, as the new Hampton staff began to service patients. During the quarter, HGA opened three new outpatient treatment units ancillary to its hospital facilities. Management fees in 1995 resulted from a contract to manage three psychiatric facilities. The contract expired by its terms in May 1995.

Item 2. Management's Discussion and Analysis of Financial
Condition and Results of Operations

COST OF PRODUCTS SOLD: Gross profit (net sales of products less cost of products sold) as a percentage of net sales of products ("margin") was as follows:

|  | Firs | gin \% |
| :---: | :---: | :---: |
|  | 1996 | 1995 |
| CVI | 76 | 73 |
| CSI | 50 | 50 |
| Consolidated | 69 | 67 |

CVI's margin has increased due to efficiencies associated with higher production volumes, as well as a favorable product mix.

COST OF SERVICES PROVIDED: Cost of services provided represents all normal operating costs incurred by HGA in generating net service revenue. The result of subtracting cost of services provided from net service revenue is a loss of $\$ 451$ thousand, or $5 \%$, of net service revenue in the first quarter of 1996 and a profit of $\$ 338$ thousand, or $4 \%$, in the first quarter of 1995. The decrease in profit is primarily attributable to a reduction in revenue explained above, partially offset by a $\$ 1.0$ million reduction in cost of services provided.

SELLING, GENERAL AND ADMINISTRATIVE EXPENSE: Selling, general and administrative (SG\&A) expense by business unit and corporate were as follows:


SG\&A expenses for the three-month period have increased $2 \%$ from the prior year's three-month period, largely as a result of higher advertising and promotion costs at CVI, which drove an 8\% year-to- year increase in sales. These increases were partially offset by reduced SG\&A expense at CSI, reflecting the benefits of the 1995 restructuring.

RESEARCH AND DEVELOPMENT EXPENSE: Research and development expense was $\$ 277$ thousand and \$1.1 million for the three-month periods ended January 31, 1996 and 1995, respectively. The decrease is primarily attributable to reduced development activity related to CVP's calcium channel blocker, CalOptic(TM). A $\$ 251$ thousand decrease at CSI is primarily related to the discontinuation in May 1995 of the development and evaluation of a thermal endometrial ablation technology.

The Company currently anticipates that the level of spending on research and development has stabilized. The Company is now focusing on acquiring products which are marketable immediately or in the short-term, rather than funding longer-term, higher risk research and development projects.

INCOME FROM OPERATIONS: As a result of the variances discussed above, income from operations improved by $\$ 719$ thousand or $73 \%$ from the amount reported for the 1995 first quarter. Income (loss) from operations by business unit and corporate was as follows:

| CVI | $\$ 3,229$ | $\$ 2,594$ | $\$ 635$ |
| :--- | ---: | ---: | :---: |
| CSI | 292 | $(65)$ | 357 |
| CVP | $(5)$ | $(504)$ | 499 |
| HGA | $(502)$ | 334 | $(836)$ |
| Corporate/Other | $(1,315)$ | $(1,379)$ | 64 |
|  | ------ | ------ | --- |
|  | $\$ 1,699$ | $\$ 1980$ | $\$ 719$ |
|  | $=======$ | $======$ | $====$ |

SETTLEMENT OF DISPUTES, NET: In the first quarter of 1996, the Company recorded a credit to income of $\$ 167$ thousand related to the agreement which settled cross claims between HGA and Progressions Health Systems, Inc. related to purchase price adjustments (which were credited to goodwill) and other disputes. Pursuant to this agreement, HGA received $\$ 334$ thousand in the first quarter of 1996, of which $\$ 167$ thousand has been credited to settlement of disputes. In the first quarter of 1995, the Company recorded a credit of $\$ 328$ thousand resulting from adjustments to certain estimated accruals for disputes which were resolved during 1995's first quarter.

OTHER INCOME, NET: Included in other income, net is interest income which was \$118 thousand and \$87 thousand for the three months ended January 31, 1996 and 1995, respectively.

INTEREST EXPENSE: The increase in interest expense for the three- month period ended January 31, 1996 over the comparable 1995 period primarily related to:

1) Interest on the line of credit at CVI on which the Company did not draw funds until the second quarter of 1995.
2) Accreted interest related to the HMG settlement.

PROVISION FOR INCOME TAXES: The provision for income taxes reflects primarily state income and franchise taxes.

EARNINGS PER SHARE: Earnings per share are based on the weighted average number of common and common equivalent shares outstanding during each period.

FISCAL YEAR 1996 BUSINESS OUTLOOK: The following statements and any mention of them above are based on current expectations that contain a number of risks and uncertainties. These statements are forward-looking and actual results may differ materially. Factors that could cause or contribute to such differences include: major changes in business conditions and the economy in general, new competitive inroads, changes in governmental medical reimbursement programs, unforeseen litigation, changes in interest rates, any decision to divest certain businesses and the cost of acquisition activity, particularly in the event of a large acquisition that is not ultimately completed.

The Company anticipates that its earnings per share for fiscal 1996 will exceed 75 cents and its revenue will achieve double-digit growth based mainly on these expectations:

CooperVision sales will grow at mid-teens percentages during fiscal 1996 as it continues to gain significant market share in the toric segment of the global contact lens market.

CooperSurgical will complete its acquisition of Unimar during the second quarter of 1996, and income from operations will reach $10 \%$ of sales in the combined businesses for the full year. The Unimar acquisition is subject to the signing of a definitive agreement and satisfaction of closing conditions.

HGA will outperform its 1995 operating results based on its strong January performance, the turnaround at Hampton Hospital and the addition of its new outpatient clinics.

## PART II - OTHER INFORMATION

Item 6. Exhibits and Reports on Form 8-K
(a) Exhibits

Exhibit
Number

## Description

Calculation of Net Income Per Common Share.
Financial Data Schedule.
(b) The Company filed no reports on Form $8-\mathrm{K}$ during the period from November 1, 1995 to January 31, 1996.

## SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

## The Cooper Companies, Inc.

(Registrant)

```
/s/ Robert S. Weiss
```

$\qquad$

```
Executive Vice President, Treasurer and Chief Financial Officer
```

STATEMENT OF DIFFERENCES
The registered trademark symbol shall be expressed as 'r' The trademark symbol shall be expressed as 'tm'

## Index of Exhibits

## Exhibit No.

11

27

|  | Page No. <br> Calculation of Net Income Per <br> Common Share. |
| :--- | :---: |
| Financial Data Schedule. | 16 |
|  | 17 |

Exhibit 11
THE COOPER COMPANIES, INC. AND SUBSIDIARIES Calculation of Net Income Per Common Share
(In thousands, except per share figures) (Unaudited)

|  | Three Months Ended January 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 1996 |  | 1995 |  |
| Primary: |  |  |  |  |
| - ----- |  |  |  |  |
| Net income | \$ | 652 | \$ | 275 |
| Weighted average number of common shares outstanding |  | , 607 |  | 1,370 |
| Contingently issuable shares |  | 100 |  | 222 |
| Weighted average number of common and common equivalent shares |  |  |  |  |
|  |  | $===$ |  | $====$ |
| Earnings per common share | \$ | 0.06 | \$ | 0.02 |
| Fully Diluted: |  |  |  |  |
| Net income | \$ | 652 | \$ | 275 |
| Weighted average number of common |  |  |  |  |
| Contingently issuable shares |  | 129 |  | 277 |
| Weighted average number of common and common equivalent shares |  |  |  |  |
| Earnings per common share | \$ | 0.06 | \$ | 0.02 |

```
                                    3-MOS
    OCT-31-1996
        NOV-01-1995
        JAN-31-1996
            3,680
                0
            21,288
                    2,105
                    10,153
            35,303
                                    46,784
            12,980
            85,343
    32,865
                                    44,575
                                    1,165
            0
                    0
                (2,204)
85,343
            22,249 13,554
            4,141
            13,287
            0
            0
            1,294
                6 7 7
                    25
            6 5 2
                0
                    0
            652
            . }0
            . }0
```

